



MINISTRY OF FINANCE AND  
ECONOMIC PLANNING  
P.O. Box 158 Kigali  
Tel: +250-577994 Fax: +250-577581  
E-mail : [mfin@rwanda1.com](mailto:mfin@rwanda1.com)

**Kemal Derviş,**  
**Chair of the UN Development Group**  
**One United Nations Plaza**  
**New York**  
**NY 10017**  
**USA**

Dear Mr. Derviş,

**RE: Stocktaking Report by the One UN Steering Committee in Rwanda**

As the first year of the implementation of the 'One UN-Delivering as One'-pilots is coming to an end, I am very pleased as Chair of the One UN Steering Committee to send you as requested the finalized stocktaking report.

This report has been prepared in a very participatory manner and reflects thus the view of the Government of Rwanda, Development Partners and members of the UNCT. All stakeholders have given very valuable contributions to this report.

Although this report has been carefully prepared, I would like to emphasize that the findings in this report are preliminary and not a deep going evaluation. The report should thus not be considered as a formal evaluation of the pilot in Rwanda. Very important steps have been taken in a very short timeframe towards a more coherent, focused and effective UN at country level. The signing of the One Programme (including the principles of the One Budgetary Framework, the One Fund and the One Leader) on November 20, 2007 probably the most visible. The effects on the impact will only be able to be measured on the long term, although some indications are already very visible as you will read in the report.

We hope that this report can contribute to better awareness and understanding of both the agencies' headquarters and the Member States of the UN and eventually will also contribute to the inter-governmental discussion on the recommendations of the High Level Panel Report on System Wide Coherence 'Delivering as One'.

Yours Sincerely,

**James Musoni**  
**Minister of Finance and Economic Planning**  
**Chair of the One UN Steering Committee**



Cc:  
Members of the One UN Steering Committee