



SECRETARY

MINISTRY OF ECONOMIC AFFAIRS  
& STATISTICS  
(ECONOMIC AFFAIRS DIVISION)

Islamabad the 3<sup>rd</sup> December, 2007

Subject:- **Report on Piloting UN Reform**

Excellency,

Please refer to your letter of 2<sup>nd</sup> Nov 2007, addressed to the Prime Minister of Pakistan.

2. We are glad to share our thoughts and experience on the pilot program, undertaken for "delivering as one" initiative in Pakistan and attached is a joint stocktaking report. It incorporates the views of the Government, the UN and some representatives of the Donors. Much that we would have liked to take some more time and prepare a more exhaustive report; given the prescribed time line/page limit, an effort has been made to respond to the four specific questions articulated in your above letter. I also wish to avail this opportunity to highlight some of the important issues for your consideration as follows .
3. As you know the pilot program has been initiated in Pakistan with strong ownership of the Government behind it. We therefore expect that a UN system 'Delivering as One' will provide us effective and efficient support for achieving the goals and objectives set out in the High Level Panel's report; an opinion that is also fully shared by our Provincial Governments. It is also expected that through UN Reform the Government would be able to make better use of resources and an effective UN system will better leverage additional development funding from our development partners. To be able to achieve this, we have to take the development partners along & demonstrate a strong initiative on a meaningful reform process. All relevant Ministries, Divisions and Offices of the Government and important donors have therefore been fully involved in the UN pilot process.
4. I may also add that we have been able to achieve reasonable progress towards achieving the establishment of joint programmes, establishing the principles for the one

fund, development of a system of governance for UN Reform at the country level and the issue of the crosscutting themes and synchronizing them with our national priorities.

5. For the GOP, the UN Reform is an important step in the context of Aid Effectiveness under the Paris Declaration. In this regard, the key to the success of Aid Effectiveness would be a very high level of focus on coordination, alignment and harmonization of the U.N Agencies both intra and with the IFI's. For this, to occur the GOP feels that it is of paramount importance that:

(a) The concept of One Leader (Presently called RC) needs to be strengthened. There needs to be a One Leader with actual authority and influence over the entire UN System at the country level. The term 'Coordinator' and his position as a 'first amongst equals' is not very effective arrangement in our opinion. The UNRC needs to have a decision making authority, over-and-above the UNCT if our expectation of "One UN" and One Leader' is to be fully realized and the reform agenda is to be delivered in letter and spirit.

(b) A more proactive engagement and support from the Headquarters of UN Agencies is ensured. We would also have to prioritize and focus on sectoral programmes so that the UN, Government, Partners and Donors can develop strategies in a unified manner.

6. Pakistan is moving towards "One UN" in fruitful endeavor along with our colleagues in the UN. We are confident that the outcomes will be positive and a successful pilot programme will be developed. In this we would also need full support from you and your colleagues.

Please accept, Excellency the assurances of my highest consideration.

Yours sincerely



(M. Akram Malik)

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